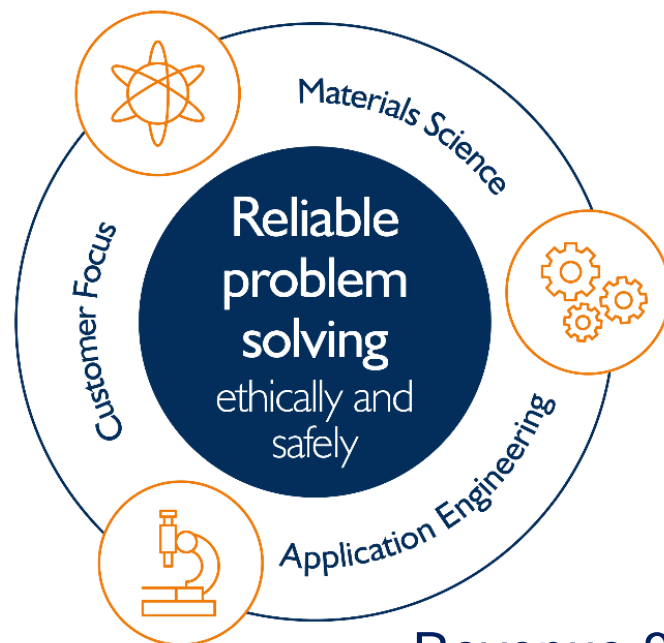


Thermal Technologies in the ESG Revolution – Friend or Foe?

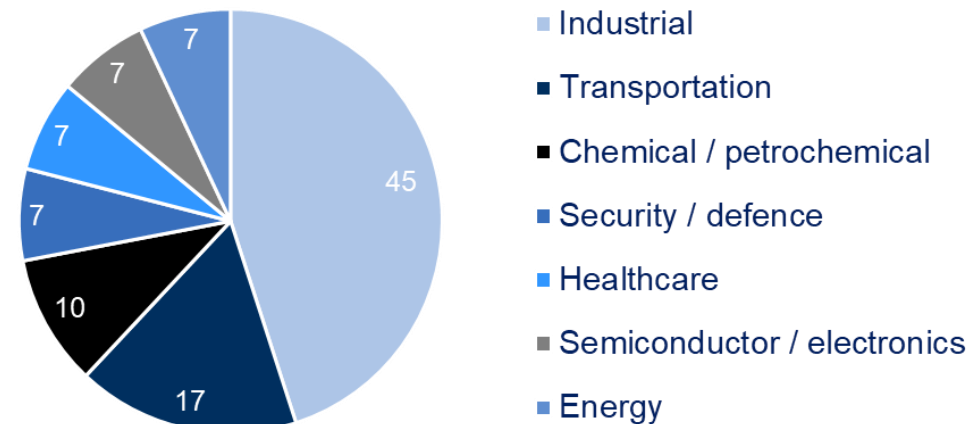
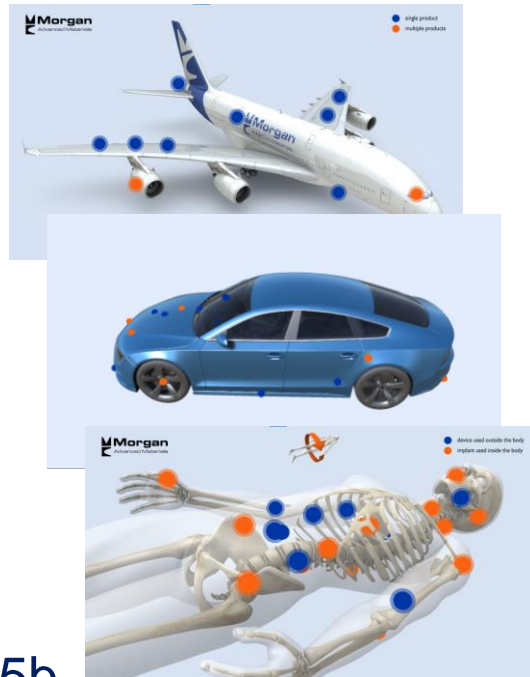
August 31, 2022

Richard Clark
Global Lead, Energy Storage
Morgan Advanced Materials

Morgan Advanced Materials (LON: MGAM)



Revenue £0.95b.
7,800 employees



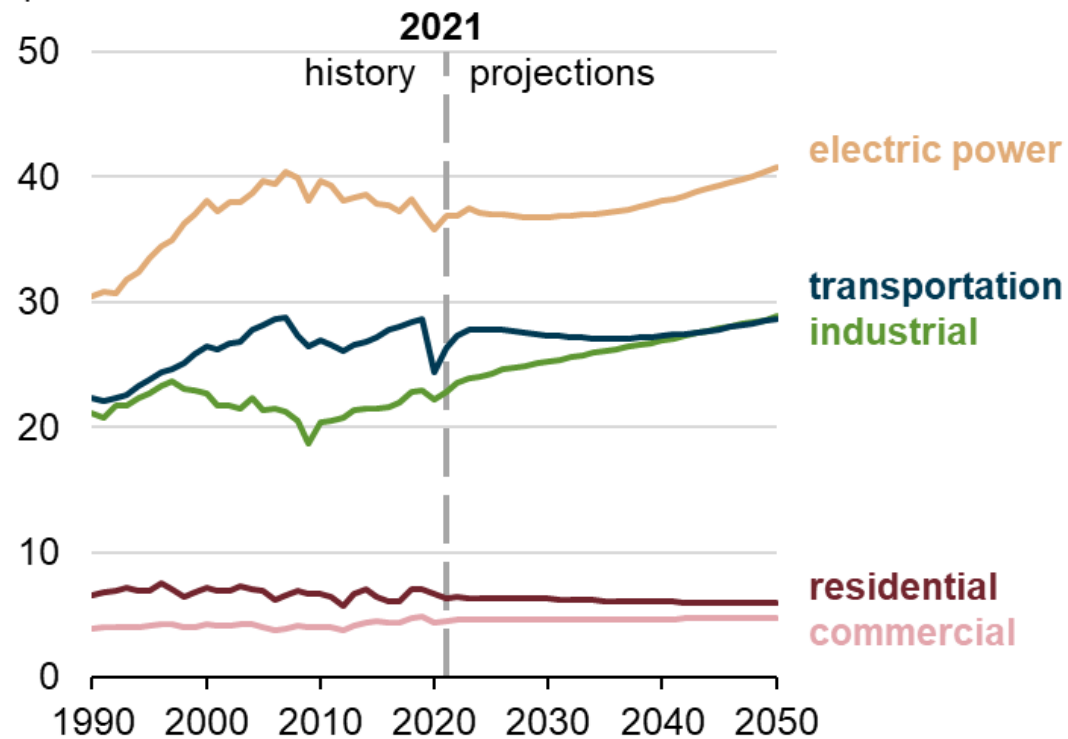
Primary markets addressed
(split by 2021 revenue, %)

At Morgan Advanced Materials our purpose is to use advanced materials to help make more efficient use of the world's resources and to improve the quality of life

“Industrial” is a major user of energy...and generator of CO₂

**Energy consumption by sector
AEO2022 Reference case**

quadrillion British thermal units

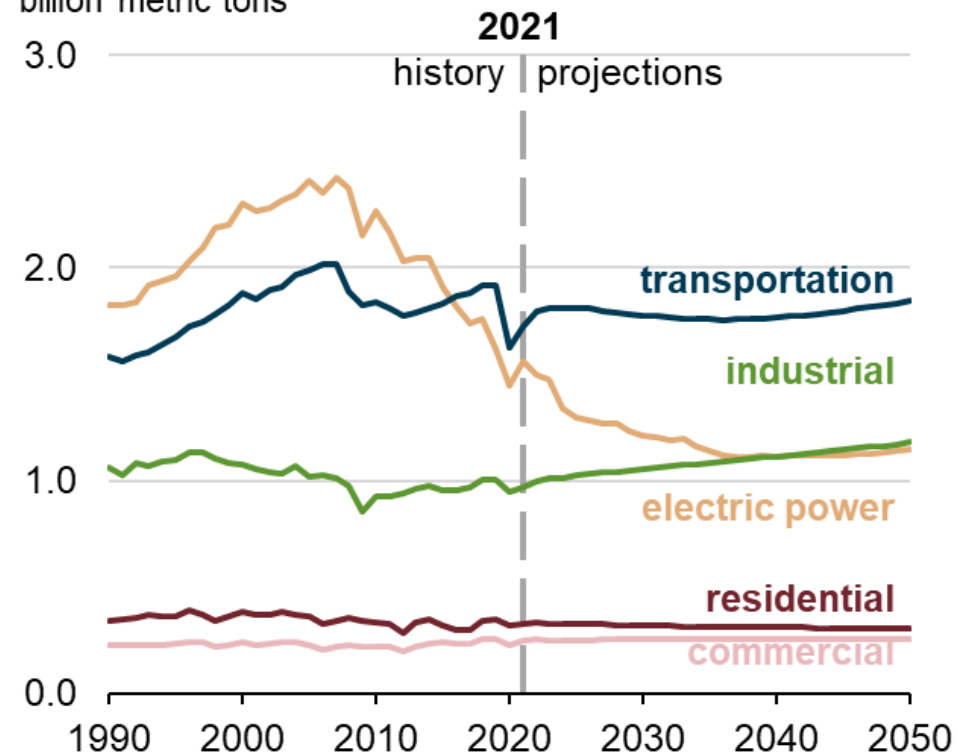


1 quadrillion BTU = 293 TWh

Above are for U.S. markets (not global)

**Energy-related CO₂ emissions by sector AEO2022
Reference case**

billion metric tons



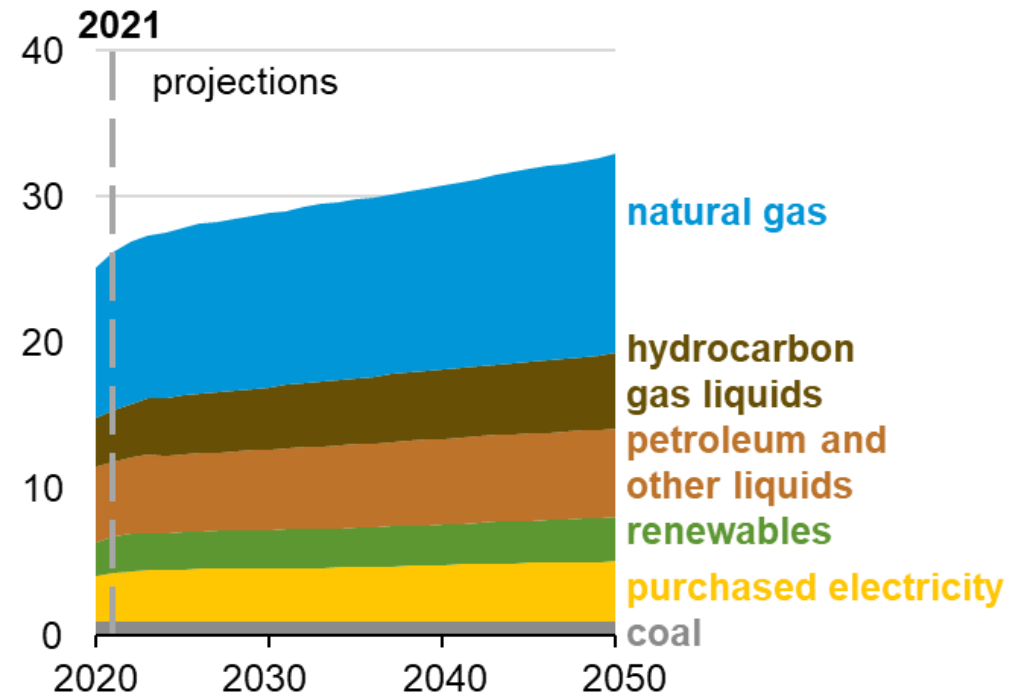
Source: U.S. Energy Information Administration, *Annual Energy Outlook 2022* (AEO2022)

...and only a small percentage of the fuel is from renewable sources

Industrial energy consumption by fuel

AEO2022 Reference case

quadrillion British thermal units



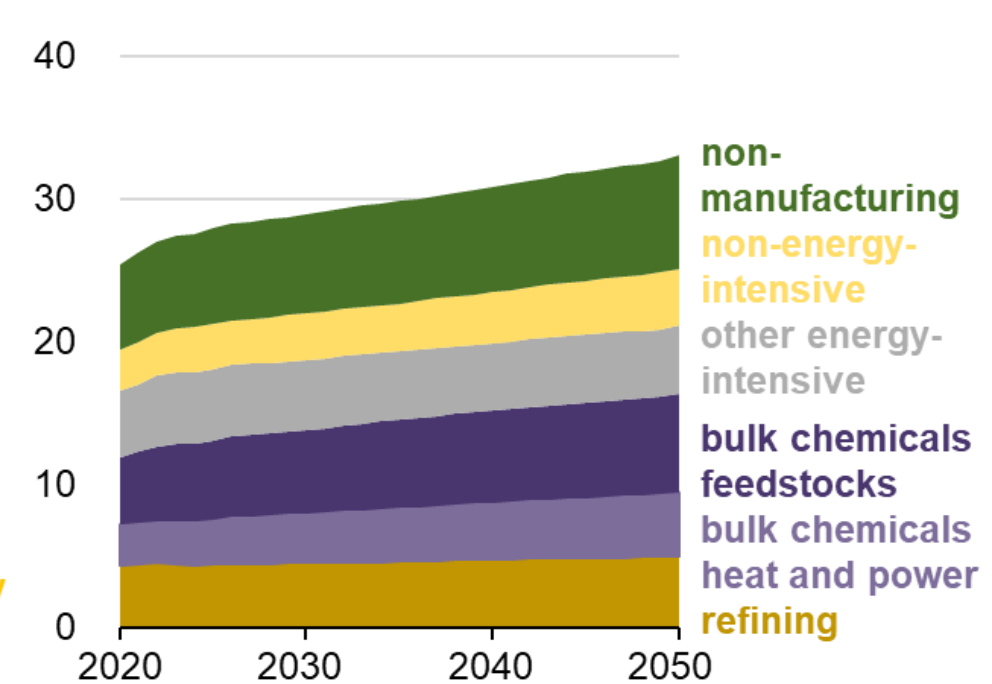
1 quadrillion BTU = 293 TWh

Above are for U.S. markets (not global)

Industrial energy consumption by subsector

AEO2022 Reference case

quadrillion British thermal units



Source: U.S. Energy Information Administration, *Annual Energy Outlook 2022* (AEO2022)

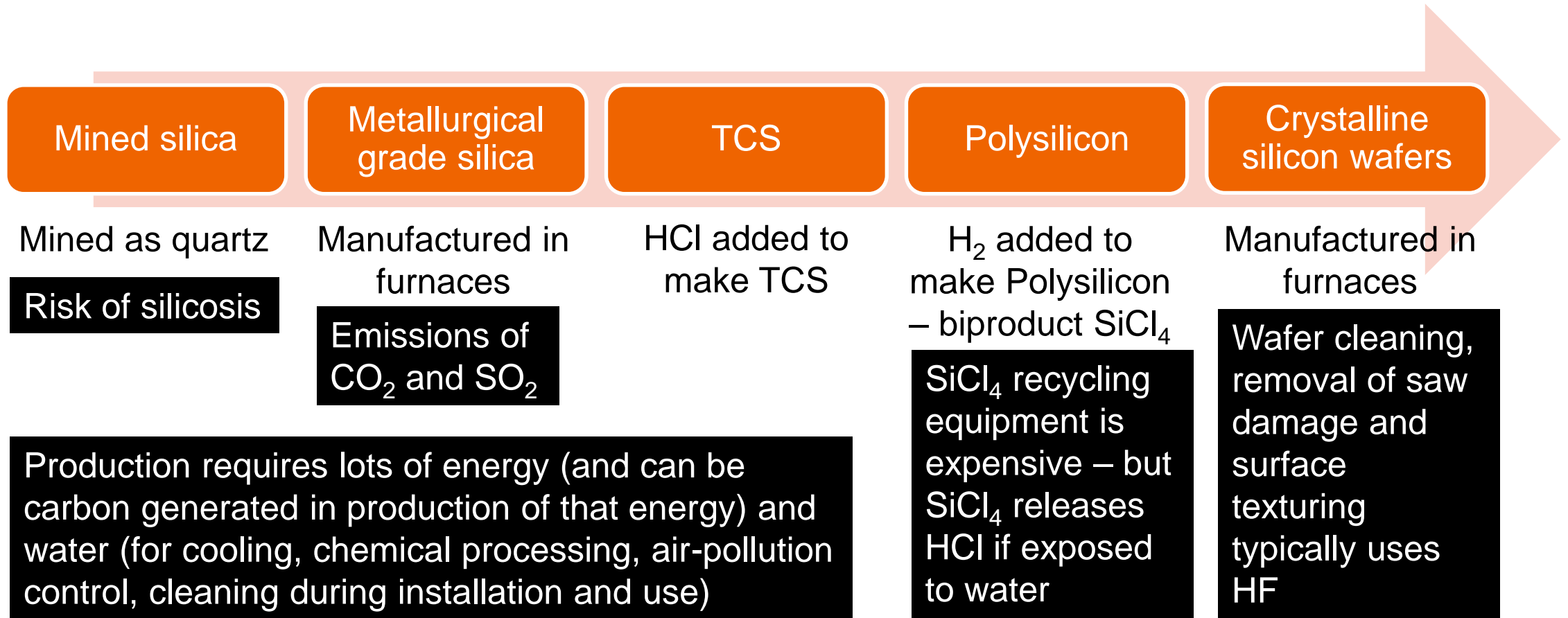
If we move to renewables such as wind and solar
and we all drive Electric Vehicles,
is everything great?

How green is a wind tower?

- Building and erecting wind turbines require hundreds of tons of materials – steel (e.g., from combustion of metallurgical coal in blast furnaces), concrete (manufacturing process with significant carbon dioxide generation), fiberglass, copper, rare earths (mined – energy intensive) in permanent magnets etc.
- Major contributors to the carbon footprint of wind turbines are steel tower (30% of carbon impact); concrete foundation (17%); carbon fiber and fiberglass blades (12%)
- Amortizing the carbon cost over equipment lifespan, wind power has a carbon footprint of 11 g. of CO₂ / kWh of electricity generated, compared with 9 g./kWh for nuclear power, 44 g./kWh for solar, 450 g./kWh for natural gas and 1 kg./kWh for coal
- **Numbers can be reduced** – work on “green steel” using green hydrogen in the steel making process e.g., HYBRIT and H₂ green steel

Source: “How Green Is Wind Power, Really?” A New Report Tallies Up The Carbon Cost of Renewables, Forbes, April 28, 2021

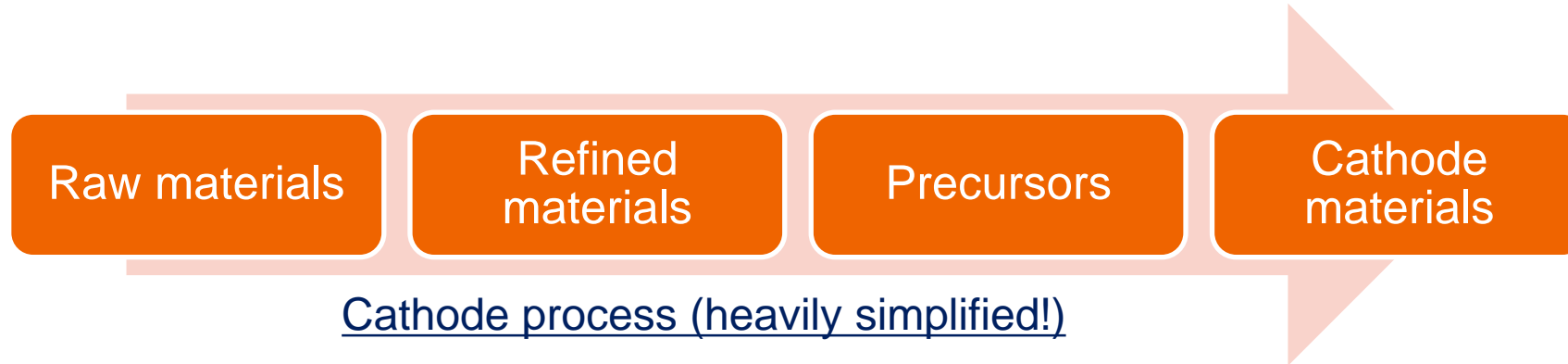
How green is a (crystalline silicon-based) solar panel?



But energy payback is 6 months to 2 years
Much progress made in recent years!

Source: "Solar Energy Isn't Always as Green as You Think," IEEE Spectrum, Dustin Mulvaney, 13 November 2014

How green is an EV battery?



- Raw materials are mined or otherwise obtained, e.g., from brine, then refined prior to processing into precursors and subsequently into cathode materials
- Extraction uses fossil-fuel powered mining equipment
- Moved vast distances by multiple modes of fossil-fuel-powered transport
 - >70% of cobalt mining is in DRC, but >70% of cobalt refining is in China
- Conversion requires 10 to 30 chemical steps, each with a waste stream
- Pollution to air and water, mine tailings and other human factors....

Making a 1000 lb. car EV battery by current processes “consumes” 500,000 pounds of earth – i.e., 5 lbs./mile versus an ICE which consumes 0.2 lb. of liquid per mile – needs innovation!

Sources: “Sustainability of the Battery Raw Materials Supply Chain” Walter van Schalkwijk; “Mines, Minerals and “Green” Energy: A Reality Check” Mark P. Mills, Manhattan Institute

Not great, but better than the alternative!
How about basic thermal process industries –
can we make a difference?

Thermal technologies

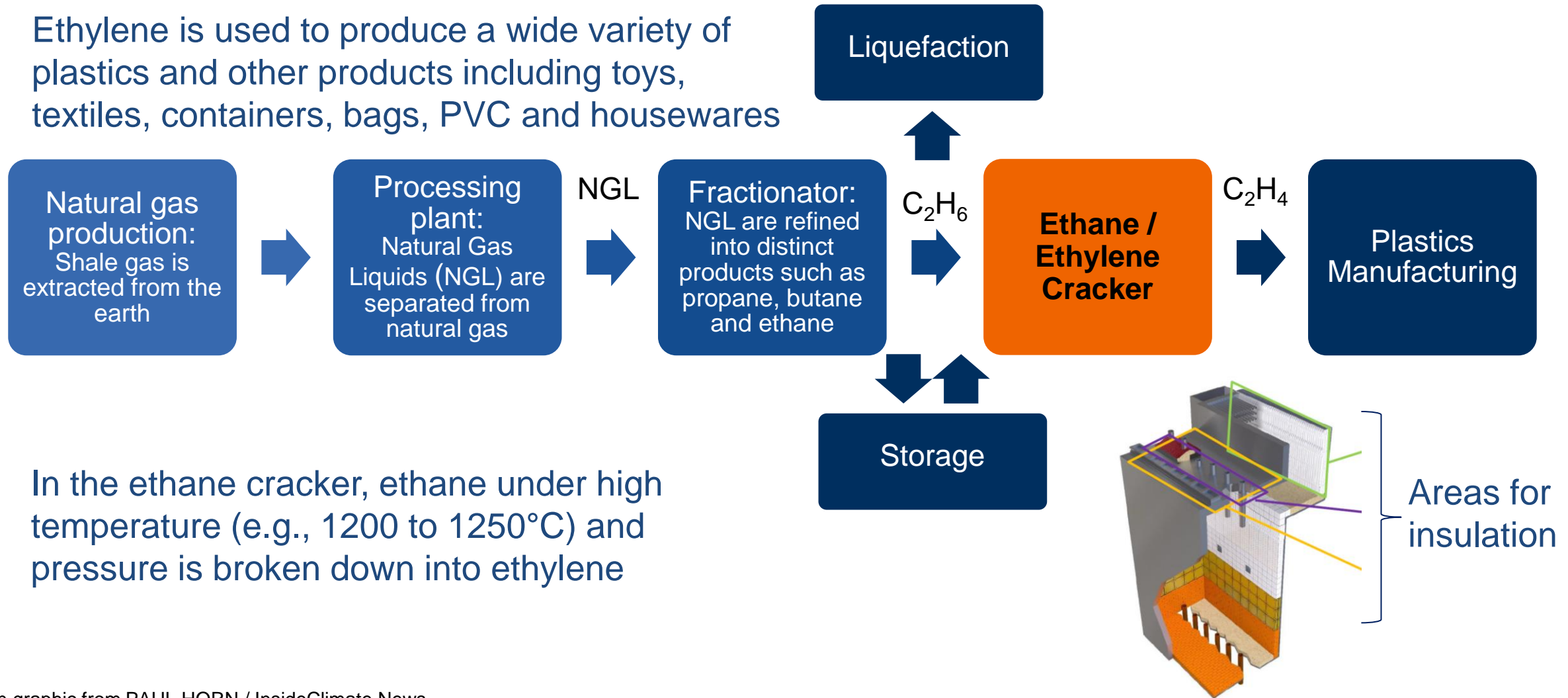
- **High temperature processes are still fundamental for our society** (production of metals, petrochemicals and energy, etc.)
- Most effective use of the energy employed is critical
- Designs must consider efficiency...and also sustainability at 360° (ethics, health & safety, environment)
- Performance of the products and solutions is important and so is their lifecycles
- Thermal insulation and heat containment can play a major part when designing for optimum safety and energy efficiency

Importance of optimizing insulation performance

- **Insulating systems help high-temperature processes operate safely and efficiently**
- Thermal insulation
 - provides fuel and energy saving, reducing CO₂ emissions
 - enhances safety (fire retardant / fire containment)
- Thermal solutions are not only needed in fossil-fuel fired units, but also in electrified units operating at high temperatures (high versatility)
- The contribution is typically lower than savings generated by other aspects like efficiency in combustion...so is it worth the effort?

One example: an ethane/ethylene cracker

Ethylene is used to produce a wide variety of plastics and other products including toys, textiles, containers, bags, PVC and housewares

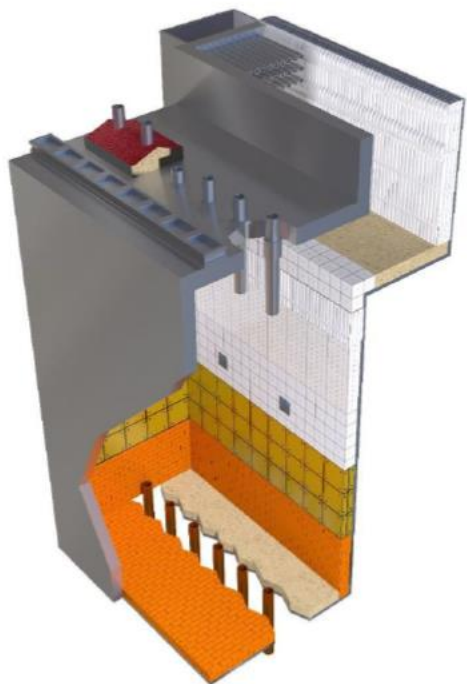


In the ethane cracker, ethane under high temperature (e.g., 1200 to 1250°C) and pressure is broken down into ethylene

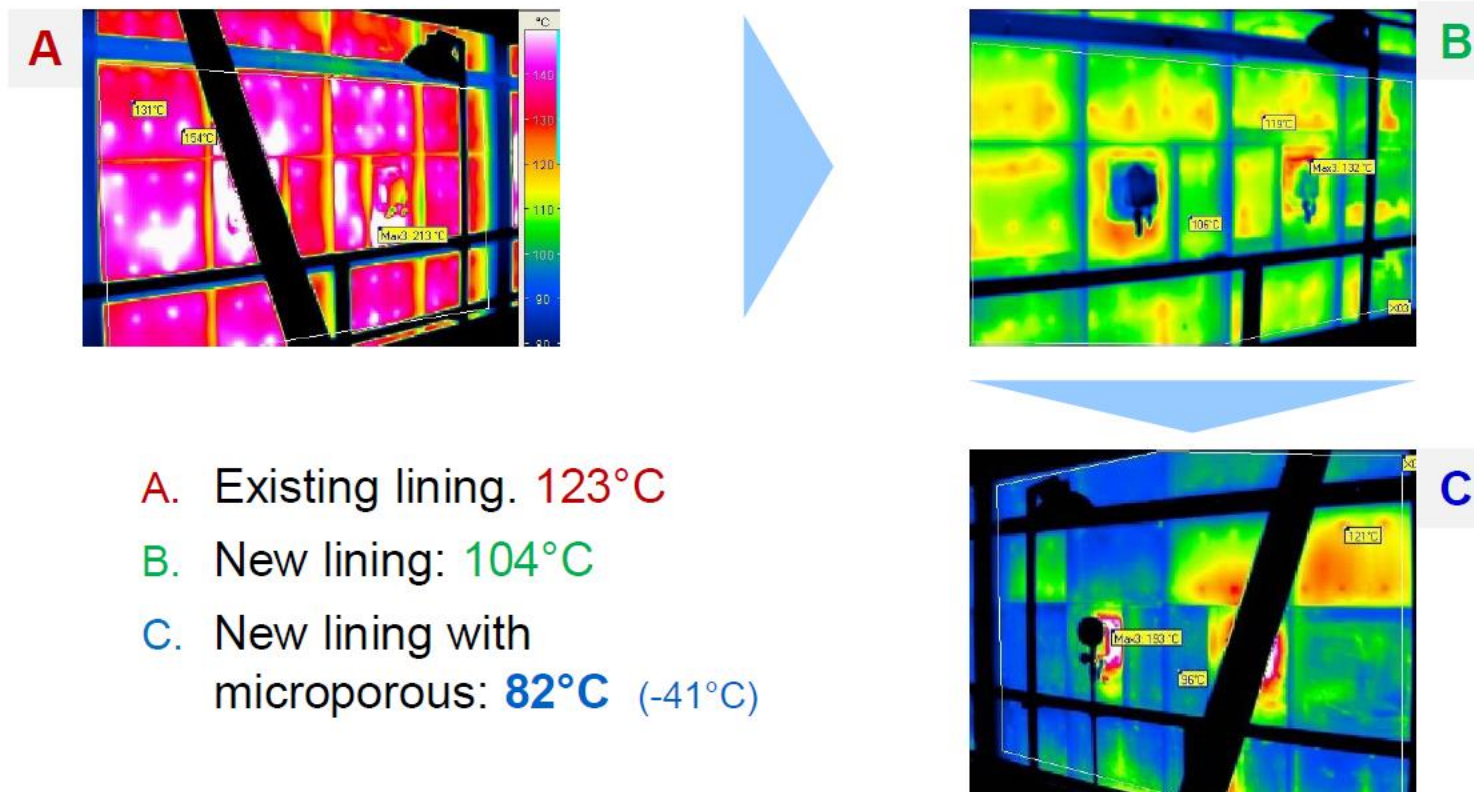
Based on graphic from PAUL HORN / InsideClimate News

With the right insulation, casing temperature can be greatly reduced

Casing temperature reduction – Case study

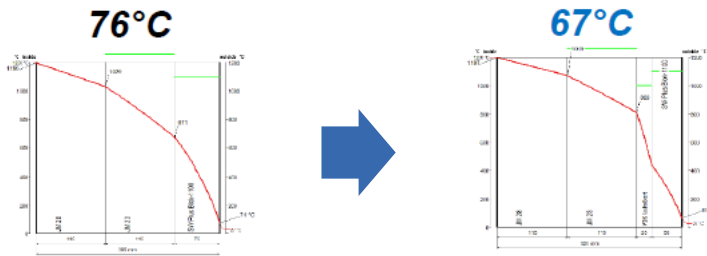


Ethylene cracker, lining
wall thickness: 225mm



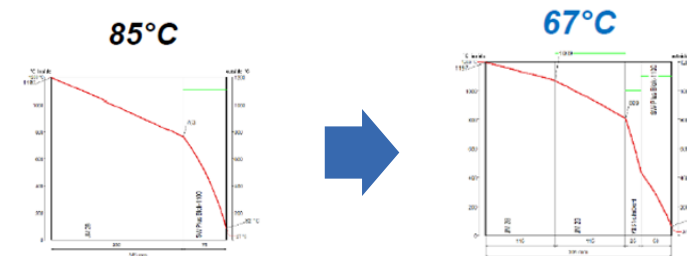
How does “reducing casing temperature” relate to the real world?

Ethylene cracker wall thickness 305 mm (Modern Unit)



- Lower casing temperature by 9°C
 - Worker safety
- Lower heat loss by 20% and heat storage by 15%
 - Fuel and CO₂ savings
 - Lower heat storage saves time (faster up/downs)

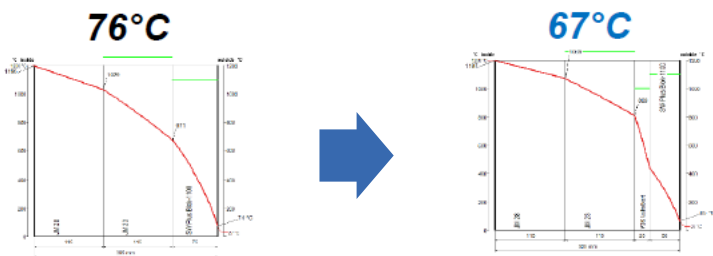
Ethylene cracker wall thickness 305 mm (Revamp)



- Lower casing temperature by 18°C
 - Worker safety
- Lower heat loss by 38% and heat storage by 19%
 - Fuel and CO₂ savings
 - Lower heat storage saves time (faster up/downs)

How does “reducing casing temperature” relate to the real world?

Ethylene cracker wall thickness 305 mm (Modern Unit)



CO₂ saved over
life (16 years):
2,450 t

Energy saving
(16 years):
-13.8 GWh

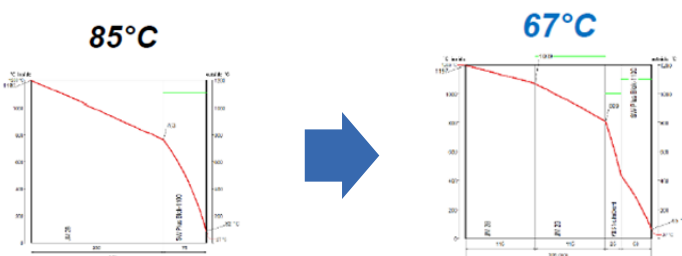
Equivalent to CO₂ emissions from
2.7 million pounds of coal burned

Equivalent to 77 homes' energy use

Financial payback is short
(often <12 months)

CO₂ savings are 27 to 60
times the CO₂ generated
in materials manufacturing

Ethylene cracker wall thickness 305 mm (Revamp)



CO₂ saved over
life (16 years):
4,870 t

Energy saving
(16 years):
-26.9 GWh

Equivalent to CO₂ emissions from
5.4 million pounds of coal burned

Equivalent to 150 homes' energy use

Per cracker

Source: <https://www.epa.gov/energy/greenhouse-gas-equivalencies-calculator>

Conclusions

- We still have some way to go even in processes and solutions considered to be leading the way in ESG;
- Thermal processes in industry are a major user of energy and a major contributor to carbon dioxide emissions;
- Even a seemingly small change in energy efficiency in one unit operation in one industry can make a big difference!



Thank you

Richard Clark, Morgan Advanced Materials
Contact: richard.clark@morganplc.com
www.linkedin.com/in/richardclark100